Financial Statements of

#### ALMA MATER SOCIETY OF QUEEN'S UNIVERSITY INCORPORATED

Year ended April 30, 2019

**Financial Statements** 

Year ended April 30, 2019

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#### **INDEPENDENT AUDITORS' REPORT**

To the Members of Alma Mater Society of Queen's University Incorporated

#### Opinion

We have audited the financial statements of Alma Mater Society of Queen's University Incorporated (the "Entity"), which comprise:

- the statement of financial position as at April 30, 2019
- · the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at April 30, 2019, and its results of operations and its cash flows for the year then ended in accordance with Canadian Accounting standards for not-for-profit organizations.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "*Auditors' Responsibilities for the Audit of the Financial Statements*" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Other Information**

Management is responsible for the other information. Other information comprises:

• the information, other than the financial statements and the auditors' report thereon, included in the annual report.



Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit and remain alert for indications that the other information appears to be materially misstated.

We obtained the information, other than the financial statements and the auditors' report thereon, included in the annual report document as at the date of this auditors' report.

If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditors' report.

We have nothing to report in this regard.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

# Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.



We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants Kingston, Canada November 28, 2019

Statement of Financial Position

April 30, 2019, with comparative information for 2018

		2019		2018
Assets				
Current assets:				
Cash	\$	1,875,612	\$	1,039,071
Marketable securities (note 2)		7,344,080		7,606,529
Accrued interest		16,612		16,657
Accounts receivable		1,270,694		73,430
Inventories		234,315		224,147
Prepaid expenses		5,558		22,159
		10,746,871		8,981,993
Capital assets (note 3)		253,899		233,165
Other assets:				
Student loans program (note 4)		43,390		43,150
	\$	11,044,160	\$	9,258,308
Liabilities and Net Assets Current liabilities:				
Accounts payable and accrued liabilities (note 5)	\$	2,022,666	\$	2,219,196
Funds held for Queen's Bands	Ŷ	210,457	Ψ	178,365
Funds held for Union Gallery		25,111		18,141
Current portion of loan payable (note 6)		21,012		67,135
		2,279,246		2,482,837
Long term liabilities:				
Loan payable (note 6)		_		21,012
Net assets:				
Net assets invested in capital assets (note 7)		253,899		233,165
Other reserves - internally restricted		250,000		250,000
Internally restricted funds (note 8)		6,602,231		4,519,074
Externally restricted funds (note 8)		132,112		64,977
		1,526,672		1,687,243
Operating fund – unrestricted		8,764,914		6,754,459
Operating fund – unrestricted		0,101,011		
<u>Operating fund – unrestricted</u> Commitments (note 9)		0,101,011		

On behalf of the Board:

Board of Directors Chair

President

Statement of Operations

Year ended April 30, 2019, with comparative information for 2018

			2019			2018
	Operating	Restricted		Operating	Restricted	
	fund	funds	Total	fund	funds	Total
Revenue:						
Services revenue (Schedule A)	\$ 5,385,295	\$ –	\$ 5,385,295	\$ 5,425,067	\$ –	\$ 5,425,067
Other corporate revenue (Schedule B)	3,883,368	_	3,883,368	3,226,067	_	3,226,067
Government revenue (Schedule C)	1,584,388	_	1,584,388	1,463,747	_	1,463,747
Restricted fund revenue (Schedule D)	· · · -	6,681,922	6,681,922		5,716,853	5,716,853
	10,853,051	6,681,922	17,534,973	10,114,881	5,716,853	15,831,734
Operating expenses:						
Services expenses (Schedule A)	5,438,606	_	5,438,606	5,253,488	_	5,253,488
Other corporate expenses (Schedule B)	4,237,750	_	4,237,750	3,506,599	_	3,506,599
Government expenses (Schedule C)	1,487,383	-	1,487,383	1,446,589	_	1,446,589
Restricted fund expenses (Schedule D)	-	4,360,779	4,360,779	_	4,671,643	4,671,643
i	11,163,739	4,360,779	15,524,518	10,206,676	4,671,643	14,878,319
Excess of revenue over expenses						
(expenses over revenue)	(310,688)	2,321,143	2,010,455	(91,795)	1,045,210	953,415
Interfund transfers - general						
(Schedules A, B, C and D)	170,851	(170,851)	-	120,852	(120,852)	-
Excess of revenue over expenses						
(expenses over revenue),						
net of interfund transfers - general	\$ (139,837)	\$ 2,150,292	\$ 2,010,455	\$ 29,057	\$ 924,358	\$ 953,415

See accompanying notes to financial statements.

Statement of Changes in Net Assets

Year ended April 30, 2019, with comparative information for 2018

April 30, 2019	i	Vet assets nvested in ital assets	Other reserves	Internally restricted funds	Externally restricted funds	Operating fund	Total
Balances, beginning of year	\$	233,165	\$ 250,000	\$ 4,519,074	64,977	\$ 1,687,243	\$ 6,754,459
Excess of revenue over expenses (expenses over revenue) net of interfund transfers		(98,485)	_	2,083,157	67,135	(41,352)	2,010,455
Net change in investment in capital assets (note 7)		119,219	_	_	_	(119,219)	_
Balances, end of year	\$	253,899	\$ 250,000	\$ 6,602,231	\$ 132,112	\$ 1,526,672	\$ 8,764,914

April 30, 2018	i	Net assets nvested in ital assets	Other reserves	Internally restricted funds	Externally restricted funds	Operating fund	Total
Balances, beginning of year	\$	275,237	\$ 250,000	\$ 3,659,738	\$ (45)	\$ 1,616,114	\$ 5,801,044
Excess of revenue over expenses (expenses over revenue) net of interfund transfers		(129,735)	_	859,336	65,022	158,792	953,415
Net change in investment in capital assets (note 7)		87,663	_	-	_	(87,663)	-
Balances, end of year	\$	233,165	\$ 250,000	\$ 4,519,074	\$ 64,977	\$ 1,687,243	\$ 6,754,459

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended April 30, 2019, with comparative information for 2018

	2019	2018
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	\$ 2,010,455	\$ 953,415
Amortization of capital assets, which does not involve cash	98,485	129,735
Change in non-cash operating working capital:		
Accrued interest	45	5,914
Accounts receivable	(1,197,264)	103,582
Inventories	(10,168)	(41,327)
Prepaid expenses	16,601	(14,276)
Accounts payable and accrued liabilities	(196,530)	476,206
Funds held for Queen's Bands	32,092	(11,156)
Funds held for Union Gallery	6,970	(2,800)
	760,686	1,599,293
Investing activities:		
Increase in marketable securities	262,449	(1,652,528)
Additions to capital assets	(119,219)	(87,663)
Student loans program	(240)	(240)
	142,990	(1,740,431)
Financing activities:		
Repayment of loan payable	(67,135)	(65,022)
Increase (decrease) in cash	836,541	(206,160)
Cash, beginning of year	1,039,071	1,245,231
Cash, end of year	\$ 1,875,612	\$ 1,039,071

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended April 30, 2019

Alma Mater Society of Queen's University Incorporated (the "Society") is the central student government of Queen's University at Kingston (the "University") which is incorporated under the laws of Ontario as a non-profit organization without share capital.

#### 1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook – Accounting.

(a) Fund accounting:

The financial statements separately disclose the activities of the following funds maintained by the Society:

(i) Operating fund:

The operating fund accounts for the activities of the Society other than those designated as restricted funds.

(ii) Internally restricted funds:

The Society has established internally restricted funds for projects created outside normal operations including Accessibility Queen's, Advantage, AMS Membership Bursary, AMS Student Centre and Health and Dental Plans funds.

#### Accessibility Queen's fund:

The Accessibility Queen's fund was created by referendum in 1988 to meet the needs of the disabled on campus. Accessibility Queen's, a committee under the Vice-President - University Affairs, was created to recommend the allocation of these. Revenue and expenses are recorded when incurred.

#### Advantage fund:

The Advantage fund was created by the Board of Directors in November 1997. The fund is adjusted monthly by income, gains (losses) on disposal and adjustments to market value on investments held by the Society. Transfers from the Advantage fund to the operating fund are made monthly at a rate fixed by the Board of Directors. These transfers are recorded as an interfund transfer to operations.

Notes to Financial Statements (continued)

Year ended April 30, 2019

#### 1. Significant accounting policies (continued):

- (a) Fund accounting (continued):
  - (ii) Internally restricted funds (continued):

#### AMS Membership Bursary fund:

The AMS Membership Bursary fund was created in April 2014 to assist students facing financial challenges in paying the cost of AMS mandatory activity fees. A minimum of \$5,000 will be committed each year for 5 years.

#### AMS Student Centre fund:

The AMS Student Centre fund was created from the John Deutsch University Centre ("JDUC") fund and the wind-up of the Journal House fund to provide the Society with control over surpluses and deficits arising from the Society's facilities operations.

The fund receives an interfund transfer from the Society services which occupy space in these facilities and receives revenue from the AMS Student Centre Activity Fee. Fund expenses arise from the Society's space allocation cost share of the Student Life Centre and other facility costs relating to AMS occupied space.

Accumulated surpluses are to be used by the Society to fund student centre facility based projects and improvements. Expenses are recorded when incurred.

#### Health and Dental Plans fund:

The Health and Dental Plans fund was created by the Board of Directors in May 2001 to provide accountability and visibility of surpluses and deficits arising from the Health and Dental Plans. The fund is adjusted annually by the income or deficit of the Plans. Revenue and expenses are recorded when incurred.

(iii) Other reserves - internally restricted:

In April 1998, the Board of Directors resolved to explicitly set the reserve for security of capital at \$250,000.

(iv) Externally restricted funds:

#### Student Life Centre Facilities fund

In May 2015, the Society entered into two agreements, one with Queen's University at Kingston and The Society of Graduate and Professional Students which provides for a sharing of costs associated with certain facilities referred to as the Student Life Centre and the establishment of a capital and operating reserve in support of the Student Life Centre facility costs. The second agreement with Queen's University at Kingston gave the Society administrative and management control over the Student Life Centre facilities owned by Queen's University at Kingston.

Notes to Financial Statements (continued)

Year ended April 30, 2019

#### 1. Significant accounting policies (continued):

(b) Capital assets:

Capital assets are recorded at cost. Repairs and maintenance costs are charged to expense. Betterments which extend the useful life of an asset are capitalized. When a capital asset no longer contributes to the Society's ability to provide services, its carrying amount is written down to its residual value.

Capital assets are amortized on a straight-line basis using the following useful lives:

Asset	Useful Life
Computer, furniture and equipment	3 to 10 years
Leasehold improvements	5 years

#### (c) Inventories:

Inventories are stated at the lower of cost on a first-in, first-out basis and net realizable value.

(d) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Society has elected to subsequently carry its entire marketable securities portfolio at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Society determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Society expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Notes to Financial Statements (continued)

Year ended April 30, 2019

#### 1. Significant accounting policies (continued):

(e) Foreign currency:

Monetary items denominated in foreign currency are translated to Canadian dollars at exchange rates in effect at the year end date and non-monetary items are translated at rates of exchange in effect when the assets were acquired or obligations incurred. Revenue and expenses are translated at rates in effect at the time of the transactions.

(f) Recognition of revenue and other contributions:

Student fees are recognized as revenue in the year received. Sales and service revenue is recognized at the point of sale or when the service has been provided, and the customer takes ownership and assumes risk of loss, collection of the related receivable is probable, persuasive evidence of an arrangement exists and the sale price is fixed or determinable.

(g) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

#### 2. Marketable securities:

Marketable securities are comprised of the following:

	2019	2018
Money market funds and GICs Fixed income Equity	\$ 2,453,399 2,086,761 2,803,920	\$ 3,817,908 1,434,507 2,354,114
	\$ 7,344,080	\$ 7,606,529

Marketable securities are exposed to currency and interest rate risk.

(a) Currency risk:

The Society is exposed to financial risks as a result of exchange rate fluctuations and the volatility of these rates. The Society holds marketable securities denominated in foreign currency. The Society does not currently enter into forward contracts to mitigate this risk. There has been no change to the risk exposure from 2018.

Notes to Financial Statements (continued)

Year ended April 30, 2019

#### 2. Marketable securities (continued):

(b) Interest rate risk:

Interest rate risk arises on interest-bearing financial instruments held in investment portfolios, such as bonds. Interest rate risk refers to the risk that the value of a financial instrument will fluctuate due to changes in market interest rate.

The fixed income investments are all at fixed rates and have a weighted average effective interest rate of 3.31% (2018 - 3.44%) and a weighted average term to maturity of 5.0 years (2018 - 4.5 years).

#### 3. Capital assets:

		Cost	Accumulated amortization		2019 Net book value		2018 Net book value
AMS General Office:							
Computer	\$	678,095	673,859	\$	4,236	\$	12,676
Furniture and equipment	Ψ	325,450	324,595	Ψ	4,250	Ψ	1,236
Leasehold improvements		154,180	154,180				1,200
		1,157,725	1,152,634		5,091		13,912
Common Ground Coffeehouse: Furniture and equipment and leasehold							
improvements Publishing and Copy Centre:		458,357	397,719		60,638		48,822
Equipment Queen's Journal:		948,534	832,921		115,613		75,500
Equipment Queen's Student Constables:		114,768	114,605		163		1,238
Equipment Studio Q:		23,416	23,416		-		-
Equipment The AMS Pub Services:		343,232	320,419		22,813		17,359
Furniture and equipment Tricolour Outlet:		902,792	874,468		28,324		42,643
Furniture and equipment Walkhome:		292,119	277,803		14,316		22,980
Furniture and equipment		95,351	88,410		6,941		10,711
	\$	4,336,294	\$ 4,082,395	\$	253,899	\$	233,165

Notes to Financial Statements (continued)

Year ended April 30, 2019

#### 3. Capital assets (continued):

Cost and accumulated amortization at April 30, 2018 amounted to \$4,243,231 and \$4,010,066, respectively.

#### 4. Student loans program:

By resolution of the Board of Directors in September 1976, the Society transferred \$20,000 to Queen's University at Kingston to be held in trust, of which \$10,000 was used for investment purposes and \$10,000 for short-term loans to students. By agreement in December 1986, the \$10,000 used for investment purposes plus \$2,000 interest earned were returned to the Society with a provision that interest earned thereon be paid to Queen's University at Kingston annually and be used to increase the student loan fund. The student loan fund is also increased by interest earned on the loans to students. As at April 30, 2019, the student loan fund amounted to \$43,390 (2018 - \$43,150).

#### 5. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$149,112 (2018 - \$116,143), which includes amounts payable for harmonized sales tax and payroll-related taxes.

#### 6. Loan payable:

The balance of long-term debt consists of the following:

		2019	2018
Infrastructure loan for improvements to the John Deutsch University Centre, repayable in one blended annual payment of \$70,000, on April 30, 2019 and one blended payment of \$21,694 on April 30, 2020, bearing interest at			
3.25 % annually	\$	21,012	\$ 88,147
Less: current portion of long-term debt		21,012	67,135
	\$	_	\$ 21,012
Principal due on total long-term debt is summarized as follows	6:		
2020			\$ 21.012

Notes to Financial Statements (continued)

Year ended April 30, 2019

#### 7. Investment in capital assets:

Net assets invested in capital assets consists of the following:

	2019	2018		
Capital assets	\$ 253,899	\$ 233,165		

The change in investment in capital assets is calculated as follows:

	2019	2018
Excess of expenses over revenue: Amortization of capital assets	\$ (98,485)	\$ (129,735)
Net change in investment in capital assets: Capital assets acquired	\$ 119,219	\$ 87,663

#### 8. Restricted funds:

Internally restricted funds consist of the following:

	2019	2018
Accessibility Queen's Advantage AMS Membership Bursary AMS Student Centre Health and Dental Plans	\$ 155,289 1,563,392 13,991 1,430,539 3,439,020	\$ 118,645 1,179,291 51,709 1,189,559 1,979,870
	\$ 6,602,231	\$ 4,519,074

Externally restricted funds consist of the following:

	2019	2018
Student Life Centre Facilities	\$ 132,112	\$ 64,977

The Student Life Centre Facilities fund is comprised of two funds; an operating fund and a long term capital fund.

Notes to Financial Statements (continued)

Year ended April 30, 2019

#### 9. Commitments:

- (a) The Society has entered into an agreement to occupy 190 University Avenue for the use of the Queen's Journal. During the period of occupation of 190 University Avenue, the Society shall pay to Queen's University at Kingston a monthly license fee of \$2,200 per month. In addition, the Society will be responsible for all costs associated with the occupation of the building.
- (b) The Society entered into an agreement with Queen's University and the Society of Graduate and Professional Students, which requires the Society to reimburse the University for costs relating to the John Deutsch Redevelopment Project in the event that the conditions of the agreement are not met and the Project cannot proceed. These costs amount to a total of \$857,005. These costs will be assumed by the University in the event that the conditions of the agreement are met.

#### 10. Other financial risks and concentration of risk:

#### Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Society is exposed to credit risk with respect to the accounts receivable and marketable securities. The credit risk of the Society at April 30, 2019 is the carrying value of these assets.

The Society assesses, on a continuous basis, accounts receivable and provides for any amounts that are not considered collectible in the allowance for doubtful accounts. The balance of the allowance for doubtful accounts at April 30, 2019 is \$6,100 (2018 - \$6,100).

The Society deals with creditworthy counterparties to mitigate the risk of financial loss from defaults related to marketable securities.

There have been no significant changes to the credit exposure from 2018.

#### 11. Comparative information:

Certain comparative information has been reclassified to conform with the financial statement presentation adopted in the current year.

Schedule of Service Revenue, Expenses and Interfund Transfers

SCHEDULE A

			Interfund	(	2019 Net contribution	-				Interfund	С	2018 Net ontribution
	Revenue	Expenses	transfers	(loss)		Revenue		Expenses		transfers	(loss)	
AMS Food Centre	\$ 38,012	\$ 31.873	\$ 710	\$	5.429	\$	36.516	\$	13.711	\$ 710	\$	22,095
Common Ground Coffeehouse	1,163,683	1,276,525	66,468	,	(179,310)	,	1,315,850		1,245,975	66,468		3,407
Publishing and Copy Centre	464,972	436,623	23,877		<b>4</b> ,472		449,962		409,034	23,877		17,051
Queen's Journal	216,211	262,770	26,400		(72,959)		219,522		252,330	26,400		(59,208)
Queen's Student Constables	388,098	308,911	1,092		78,095		373,228		290,396	1,092		81,740
Peer Support Centre	147,972	131,435	_		16,537		580		12,388	_		(11,808)
S.M.A.R.T.	_	_	_		_		33,838		56,886	2,178		(25,226
Studio Q	472,358	335,648	10,629		126,081		454,190		355,203	10,629		88,358
The AMS Pub Services	811,659	1,047,253	66,072		(301,666)		966,874		1,134,307	66,072		(233,505)
Tricolour Outlet	1,298,377	1,191,573	76,956		29,848		1,210,515		1,112,866	76,956		20,693
Walkhome	383,953	415,995	4,699		(36,741)		363,992		370,392	4,699		(11,099)
	\$ 5,385,295	\$ 5,438,606	\$ 276,903	\$	(330,214)	9	5,425,067	\$	5,253,488	\$ 279,081	\$	(107,502)

Schedule of Other Corporate Revenue, Expenses and Interfund Transfers

SCHEDULE B

						2019						2018	
	Revenue Expense		Interfund transfers		Net contribution (loss)		Interfund contribution		ie Expenses		Interfund transfers	СС	Net ontribution (loss)
AMS General Office	\$ 3,465,339	\$ 3,541,072	\$	(140,000)	\$	64,267	\$ 2,866,892	\$ 2,868,226	\$	(140,000)	\$	138,666	
Advancement Office	34,347	33,598				749	32,885	28,112				4,773	
Board of Directors	_	55,930		(55,930)		_	_	43,023		(43,023)		_	
Marketing and Communications Office	117,353	107,377		· - /		9,976	92,834	92,414				420	
Human Resources Office	76,809	72,903		_		3,906	87,848	71,725		_		16,123	
Information Technology Office	113,532	103,957		_		9,575	91,561	86,390		_		5,171	
Student Life Centre	75,988	322,913		(251,824)		4,899	54,047	316,709		(216,910)		(45,752)	
	\$ 3,883,368	\$ 4,237,750	\$	(447,754)	\$	93,372	\$ 3,226,067	\$ 3,506,599	\$	(399,933)	\$	119,401	

Schedule of Government Revenue, Expenses and Interfund Transfers

SCHEDULE C

						2019							2018	
	Revenue	ue Expenses		Interfund transfers	Net contribution (loss)		Revenue		Expenses		Interfund transfers	со	Net ontribution (loss)	
Academic Affairs Commission	\$ 48,662	\$ 46,18	2 \$		\$	2,480	\$	42,315	\$	40,369	\$ _	\$	1,946	
Assembly	114,227	65	51	_		113,576		40,662		_	_		40,662	
Campus Activities Commission	233,688	267,04	2	_		(33,354)		235,893		300,225	_		(64,332)	
Clubs	112,445	89,28	57	_		23,158		106,250		81,954	_		24,296	
Judicial Affairs Office	28,864	27,43	0	_		1,434		25,564		21,734	_		3,830	
Municipal Affairs Commission	109,831	102,83	5	_		6,996		99,952		92,662	_		7,290	
Orientation	440,677	472,16	64	_		(31,487)		364,276		374,517	_		(10,241)	
O.U.S.A.	75,101	73,46	64	_		1,637		70,537		73,805	_		(3,268)	
Reunion Street Festival	286,175	295,96	3	_		(9,788)		295,527		298,652	_		(3,125)	
Secretariat	33,494	31,19	9	_		2,295		23,628		23,818	_		(190)	
Social Issues Commission	84,524	70,73	51	_		13,793		119,640		104,291	_		15,349	
Vice-President University Affairs	16,700	10,43	5	_		6,265		39,503		34,562	-		4,941	
	\$ 1,584,388	\$ 1,487,38	3 \$	; _	\$	97,005	\$ 1	,463,747	\$ 1	,446,589	\$ _	\$	17,158	

Schedule of Restricted Funds Revenue, Expenses and Interfund Transfers

SCHEDULE D

						2019								2018																
	Revenue	Expenses	Interfund transfers		Net contribution		F	Revenue		Revenue		Expenses		Expenses		Expenses		Expenses		Expenses		Expenses		Expenses		Expenses		Interfund transfers	cc	Net ntribution (loss)
Internally restricted:																														
Accessibility Queen's	\$ 55,275	\$ 13,631	\$	5,000	\$	36,644	\$	53,347	\$	1,479	\$	5,000	\$	46,868																
Advantage	504,498	59,467	6	60,930		384,101		156,977		53,306		48,023		55,648																
AMS Membership Bursary	10,234	47,952		-		(37,718)		49,030		30,000		_		19,030																
AMS Student Centre	607,662	37,941	32	28,740		240,981	(	664,100		63,717		326,480		273,903																
Health and Dental Plans	4,572,845	3,023,696	ę	90,000	1	,459,149	3,	818,011	3	,264,122		90,000		463,889																
	5,750,514	3,182,687	48	84,670	2	,083,157	4,	741,465	3	,412,624		469,503		859,338																
Externally restricted:																														
Student Life Centre Facilities	931,408	1,178,092	(3	13,819)		67,135	9	975,388	1	,259,019		(348,651)		65,020																
Total restricted funds	\$ 6,681,922	\$ 4,360,779	\$ 17	70,851	\$ 2	,150,292	\$5,	716,853	\$4	,671,643	\$	120,852	\$	924,358																